

FARSIGHTED



How We Make the
Decisions That Matter the Most

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Steven Johnson

Farsighted: How We Make the Decisions That Matter the Most



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Through compelling tales that reveal astonishing insights, Johnson explains how exactly we can most successfully approach the choices that can chart the course of a life, a business, or a civilization. Farsighted will help you imagine your possible futures and appreciate the delicate intelligence of the options that formed our broader interpersonal history. Big, life-altering decisions matter a lot more compared to the decisions we make every day, and they're also probably the most difficult: where to live, whom to marry, what things to believe, whether to start a company, how to end a battle. There's no one-size-fits-all strategy for addressing these types of conundrums. Steven Johnson's classic *Where GUIDELINES Come From* inspired creative people worldwide with new means of thinking about innovation. These specialists aren't just the master strategists running major companies or negotiating high-level diplomacy. When you can't model a once-in-a-lifetime choice, you can model the deliberative methods of expert decision-makers. In *Farsighted*, he uncovers powerful equipment for honing the essential skill of complex decision-making. They're the novelists who draw out the complexity of their people's inner lives, the city officials who protected long-term water materials, and the scientists who reckon with future challenges the majority of us haven't even imagined. The smartest decision-makers don't opt for their guts. Their achievement depends on having a future-oriented strategy and the capability to consider all their options in a creative, effective way. The hardest choices are also probably the most consequential. So why do we know so little about how to have them right?



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Edward Russo and Paul J. As the philosopher Popper wrote, decisions pertain to details, but are decided by values, could have been emphasized more powerful. Of course, I am composing this surviving in the Netherlands which includes quite a good track record of sound farsighted policy decision making in the public sphere and is home to e.g. Shell, known because of its situation planning and Philips Electronics known for technical forecasting. The book will not offer anything new, it is a rumination of factors and dimensions all well known in decision theory. The role of futurological thinking is normally touched upon, but lacks elaboration. The publication touches upon the function of ideology in farsightedness, that's what culture do we wish ultimately, and what's underlying the success of CEOs effective in longterm sustainable value creation, but it isn't elaborated. The book is a pleasant and entertaining read by anecdotes, but does not offer new or even deeper insights for sound farsighted decision making. Missing in the book will be the tools for making decisions in complex situations, abstract thinking, reconceptualizing based on a higher conceptual complexity and therefore defining new models, even though book touches on the latter. The book deals with making complex decisions, which is something different from making decisions in complicated situations, but fails to mention Herbert Simon's insight that what exactly are perceived to end up being complex problems in the first place results from lack of sufficient broad knowledge. Well-written and entertaining While one reviewer is best and the book is not a textbook on decision theory, that's not what it's designed to be. The book is more a rumination on what we make decisions and just why, along with tips you can use in your own life. Relying heavily on previously pop psych books and examples cited in many works in this genre, Johnson, neither offers an choice hypotheses nor a more nuanced extrapolation of these topics; If you're searching for a textbook on decision theory, this isn't it, but it's definitely worth a examine. The book is fully recursive in a form reflects function sort of way— one of the central tenets of the approach it espouses for making decisions that matter — seek divergent insights from diverse people — is certainly mirrored in the breadth of the various content material domains that Johnson addresses... Terrific Book Farsighted is a good book. Shoemaker. Steven Johnson writes beautifully obvious prose, constructs a high-altitude conceptual framework for making big decisions, and recounts a rich trove of tales and examples that repair those ideas in the reader's mind. Insights that Stay. I lost curiosity. Rather, they're a screen onto the possible outcomes of options and decisions that I've not however had the chance or courage to make myself. Full disclosure— I am a complete Steven Johnson enthusiast. (imho, Where GUIDELINES Come From: The Natural Background of Innovation is undoubtedly the single best reserve written about innovation) . While I would have appreciated a graphic of the decision-making procedure he recommends, that could have already been out of personality for his

function. If nothing else, I could now enjoy reading novels rather than feel they are only a guilty escape. Wow. Useless If you expect this reserve to help with decision-making, you may be very disappointed. Nothing New-Very Choppy I came across that the book didn't have a real flow. especially, they questioned traditional narratives and pressured one to rethink. The author uses the annals of Collect Pond in NEW YORK as an example. Not much new here For anybody who has been reading general non-fiction in the last a decade, there's not much fresh here. Yes, well, but in the past they didn't possess the advantage of modern decision-making techniques. The objective discussion of decision-producing ends about three-quarters of what sort of way through the book. At this point the author heading on a bender about environment control, carbon footprints, and artificial intelligence. From biographical information on Darwin and his battle to decide whether to marry, to a riveting step-by-step description of the entire decision-making process that led to the catch and killing of Osama bin Ladin, to a debate of George Eliot's Middlemarch, to Johnson's own private dilemma about a family relocation, to whether or not humans should attempt to contact other extraterrestrial intelligent civilizations. Although dated and a bit uninteresting, the best book I've continue reading decision-making is named "Decision Traps", by J. Nothing new This book was recommended by The Economist as offering new insights. H. It is about the principles behind producing societal, organizational, and personal decisions that matter. At least this book provides useful equipment. "Farsighted" does not. The San Francisco -- Brooklyn Perspective Three is an average rating: Four or five stars for the quality of the writing; A few of the good examples are excellent, but the author could be limiting himself to the Bay Area/ New York City enclaves in which he's most comfortable and that appears to be skewing his perspective. As others have described, there's little here that is new if you have been making even a cursory attempt to keep up with the improvements in decision-making theory in the last two decades. one or two celebrities for the myopic eyesight on this issue. Insinuating that the pro-life position is limited to old men, for example, and ignoring both youthful and woman abortion opponents because they don't fit within his viewfinder. In this the author seems to be a victim of his very own thesis -- holding firmly to a single point of view instead of expanding his horizon. rather, it seems like a rehash of previous topics using two good examples/frames that has not experienced this genre - a NYC drinking water body and the eliminating of OBL. It weaved in other books and ideas. Farsighted will stick with me for a very long time. Definitely an advisable read if you are thinking about making better decisions. Then states that had decision manufacturers used modern decision-making techniques, then the decision to complete Collect Pond would have proved differently. If this is all new to you, you'll find it moderately interesting. By those criteria, this attempt on decision

research is a failure. Really enjoyed the choice analysis presented in Farsighted, should be considered for educational material in various regions of our society. Currently encountered proposal by Yuval Harari on storytelling, traditional human evaluation to oversee the future and spicy topics that open up thought and debate as what to do and possible options, of our truth and destiny. There is a lack of the account of unlimited individual power as an infinite representation of awareness and the vast source of details this presents when involved with complex decision making. The premise of the book is that you have to carefully consider all factors before making an important decision. Once again, he uses stories to illustrate data. from right here, it seems that the writer has taken on a topic that he really cannot master. While he is a celebrated and observed writer, I was disappointed. Disappointing work from a fantastic author Johnson's books on technology, particularly, Where GUIDELINES Come From, have been excellent - they provided a crystal clear exemplary case of how divergent thinking enables you to come across new "dots" and connect them new ways; OK, fair enough. Perspective should be considered as educational materials in different areas of our society. The stories Johnson shares are personal and relatable, and every suggestion he makes comes along with a story to support it. A fresh angle on decision-making I've read numerous Johnson's books which is among the more practical reads, in my opinion. While he maintains his narrative flair through the entire book, having less any new theories, interpretations, or insights makes this reserve a dud for all those even remotely familiar with the genre. For a newcomer, this is an OK intro, though books by Heath brothers, Sheena Iyengar, not to mention, Kahneman are a much better starting point. Great Book predicated on cited research, making it useful source material.



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