

Linda Kosten

## Decentralized Budgeting and the Academic Dean

Perspectives on the Effectiveness of Responsibility Center Management



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Responsibility center administration (RCM) is a university budget administration model that decentralizes income and expense to the unit level. A survey instrument was designed and administered to deans at 27 doctoral universities using RCM. The central issue explored by this research was the lack of an evidence-based knowledge of RCM and how effective this budget model is usually from the perspective of academic deans. Academic deans enjoy an integral role as device leaders within this model. Positive final result scales investigated overall efficiency, accountability and entrepreneurialism, empowerment, and fiscal awareness. Harmful outcome scales investigated elevated competition among colleges, a poor effect on interdisciplinarity, fiscal priorities superseding educational considerations, and college priorities overriding university priorities. Implications and tips for university administrators are provided, in addition to reflections on the effect of corporate models like RCM on the lifestyle of higher education. Data analysis examined outcomes using institutional, college, and individual demographic characteristics.



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Riveting account of RCM systems Responsibility Center Management processes spring to live in this fast-paced account of how the academic dean is adapting to the development of the budgeting process. I don't desire to spoil it.. You won't have the ability to put this one down before end. however the fiscal close was hardly ever more exciting..

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