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# **RESPONSIBILITY CENTER BUDGETING**

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**AN APPROACH TO  
DECENTRALIZED MANAGEMENT FOR  
INSTITUTIONS OF HIGHER EDUCATION**

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**EDWARD L. WHALEN**

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Edward L. Whalen

# Responsibility Centered Budgeting: Responsibility Center Budgeting: An Approach to Decentralized Management for Institutions of Higher Education



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This book is refreshing in lots of ways... in a conversational and witty way..... it calls focus on a most important and timely subject..Journal of Higher EducationNotoriously unbusinesslike within their budgeting and administration techniques, universities and colleges need a rational tool for sound fiscal management." ? Considering the subject, that is a most pleasant read. This book, predicated on Indiana University's shift to responsibility center budgeting in 1987, treats both conceptual and the philosophical bases for the system together with ground-level experience. Underneath series: a decentralized, incentive-based approach to budgeting empowers deans and other center managers to accomplish their missions in a more efficient manner.



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Responsibility center management tutorial For academics wanting to find out about responsibility centered management, this book offers a great guide and summary of the process. Excellent Must browse Although the reserve is a bit dated (practices back in the 80s), it does give some concrete examples of how RCM could be implemented and provides a good context for those wanting to look at the model.

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